



BIOGRAPHY – March 2025  
**NATHAN S. KAUFMAN**  
Managing Director  
**Kaufman Strategic Advisors, LLC**

## I N T R O D U C T I O N

Nathan Kaufman is Managing Director and founder of Kaufman Strategic Advisors, LLC, an established San Diego-based consulting company. In 2021, Nathan and his partner, Tom Blankenship, co-founded Matterhorn Strategic Advisors, LLC, an investment advisory and banking company. With 47 years of experience as a strategist, executive, and negotiator, Nate is considered one of the nation's healthcare industry experts. He is a strategic advisor to healthcare executives, boards, physician groups, and other healthcare companies. He is known for his practical advice focusing on succeeding in a post-COVID, value-based risk environment. In addition, he is a seasoned negotiator and has successfully completed hundreds of transactions involving payer contracts, physician compensation, service line development, acquisition/sale of surgicenter and imaging centers; restructuring employed physician groups, and developing clinically integrated networks. This provides Nate with a unique viewpoint since he not only studies industry trends but operates in the 'trenches' which provides him with a deep understanding of the physicians' perspective. Throughout his career, he has held executive positions in a wide range of healthcare companies, including President and Chief Operating Officer of an imaging center company. He was listed in Modern Healthcare's inaugural 'Class of '87' Up & Comers Yearbook, and "20 years of Rising Young Healthcare Management Talent Class of 87-06," published Sept. 17, 2007. He currently serves on various advisory and editorial boards; was Executive in Residence and HSI Advisory Board member at Georgia Tech Health Systems Institute. His educational credentials include an M.S. in Health Systems (MSHS) from the Georgia Institute of Technology and a B.A. in Psychology from Emory University.

## A R E A S O F S P E C I A L I Z A T I O N

Among the clients benefiting from Mr. Kaufman's keen consulting acumen and flair for healthcare service integration are such providers and physician groups as investor-owned and not-for-profit multihospital systems; prestigious dominant medical centers; general medical/surgical hospitals; primary care physicians and specialists; IPAs; national imaging and surgicenter companies; major diagnostic equipment companies; large radiology groups; cardiology groups, medical staff groups; managed care negotiations including specialty drug issues, joint ventures, dispute resolution, and virtual medicine, and national and state healthcare associations.

Expert Witness Testimony  
Hospital Strategy  
Hospital Performance Improvement  
Executive Education  
Managed Care Strategy Development

Managed Care Negotiation  
Mediation and Problem Resolution  
Physician Joint Venture Structuring and Negotiation  
Physician Group Research and Valuation Services  
Physician Group Operations Management

## P U B L I C A T I O N S & P R E S E N T A T I O N S

Mr. Kaufman is a noted consultant, lecturer, and author on topics related to strategies achieving peak performance, managed care, clinical integration, population health, hospital-physician transactions, and joint ventures. He regularly speaks on these topics and others for numerous health system organizations and healthcare associations throughout the country. Mr. Kaufman was a lead faculty member for the American College of Healthcare Executives (ACHE), for which he has developed the following courses: *The Art and Science of Competitive Strategy*; *Advanced Managed Care and Integration Strategies*; *Restructuring Integration: Essential Strategies for the New Millennium*; and *Lessons Learned: Innovative Strategies for Achieving Competitive Advantage*. In addition, he holds executive education retreats and has presented at up to 95 major conferences and hospital associations as a keynote speaker in one year; such as the American Hospital Association and many others. Mr. Kaufman wrote the chapters on physician-hospital engagement and clinical integration for the 2011 and 2012 issues of the ACHE publication *Futurescan* as well as numerous articles published by Trustee Magazine. More recent articles published are:

- **BPD and Revive Blog** "Nate's 8: Strategies to Succeed in an Unprecedented Healthcare Market," June 24, 2024
- **IBJ (Indianapolis Business Journal) Viewpoint** "Nate Kaufman: Insurance Companies Throw Stones from Glass Houses," May 6, 2022
- **AHA Today** "Nate Kaufman Debunks RAND's Flawed Research in New Analysis of Recent Hospital Price Study", Sept. 25, 2020
- **Modern Healthcare** "Researchers Lack Understanding of Hosp. Pricing Complexities," October 5, 2019
- **Modern Healthcare** "Let's Make Sure Execs are Held Accountable," August 3, 2019
- **Modern Healthcare** "When Discussing Prices, Let's Talk About the True Prices," April 27, 2019
- **Trustee Magazine** "Health System Strategies: Making the Tough Decisions," February 2018
- **Modern Healthcare** "Commentary: Practicing Physicians and Healthcare Reform - Population Health vs. Compensation Wealth," posted October 26, 2016
- **Modern Healthcare** "Population Health Management Requires Excellence in the Basics," posted Aug. 23, 2014

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## Synopsis:

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Nathan Kaufman is founder and Managing Director of Kaufman Strategic Advisors and Matterhorn Strategic Advisors, established San Diego-based advisory companies. With 47 years of experience as a strategist, executive, and negotiator. Nate is considered one of the nation's healthcare industry experts. He is a strategic advisor to healthcare executives, boards, physician groups, and other healthcare companies. He is known for his practical advice focusing on succeeding in a post-COVID, value-based- risk environment. In addition, he is a seasoned negotiator and has successfully completed hundreds of transactions involving payer contracts, physician compensation, service line development, acquisition/sale of surgicenters and imaging centers, restructuring employed physician groups, and developing clinically integrated networks. This provides Nate with a unique viewpoint since he not only studies industry trends but operates in the 'trenches' which provides him with a deep understanding of the physicians' perspective.

Nate is a keynote speaker and facilitates board and management retreats. Given his vast experience with health systems, he will challenge the industry's conventional wisdom when he believes that it is supported by evidence and/or it will not provide the desired results. While his clients may not always agree with his perspective, they appreciate that Nate challenges them so that they will consider different points of view. Nate knows that health systems require realistic strategies (both short-term and long-term) that are financially feasible and will be supported by the majority of their practicing physicians.

Nate is a noted author and has contributed over 76 articles to healthcare literature. His education credentials include an MS in Health Systems from Georgia Tech Health Systems Institute and a BS in Psychology from Emory University. Listed in Modern Healthcare's inaugural 'Class of '87' *Up & Comers Yearbook*, and "*20 Years of Rising Young Healthcare Management Talent Class of 87-06*," published Sept. 17, 2007. In 2021, Nathan became co-founder and Managing Director of Matterhorn Strategic Advisors, LLC, an investment advisory and banking company.

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